The University initially admitted a small intake of graduate students in 1964 and took its first 450 undergraduates in October 1965.

There were 61 staff and 10 academic departments on a green field site on the edge of the city of Coventry.

The campus has since doubled in size, located on three sites with ambitious plans for our future.
Students: 24,365
  Undergraduate: 14,967
  Postgraduate: 9,398
  38% International – 192 countries: 9,325

Academic staff: 2,433
  42% non-UK nationality: 1,020
INTERNATIONAL RANKINGS

- QS World Rankings 2018
- THE World Rankings 2018
- World’s most international universities, THE 2017
- Subjects in the Top 50 (QS World Rankings), with one in the Top 20
- Universities with the most international students - 37.6%, THE 2017
INTERNATIONAL ACTIVITIES

- Global strategic partnerships worldwide including China, Indonesia, India, and Brazil
- Monash Warwick Alliance
- Sole European university partner in New York’s Center for Urban Science and Progress - CUSP
- Founder member of the Guild of European Research Intensive Universities
- Alan Turing Institute (ATI)
- Warwick in Venice
- Warwick in Brussels
WHY INTERNATIONAL?

• We have always been internationalist, not imperialist
• Intercultural opportunity, awareness and respect will always be core Warwick values
• We want to attract talented academics, researchers and students from every corner of the world
• The world’s challenges are international and need international perspectives
• We can realistically be among the best internationally-connected and informed universities
MORE INTERNATIONAL?

• **Top-down** – a small number of very significant and deep research and education partnerships.
  - research at greater scale, with more impact
  - access new sources of funding
  - inward and outward mobility

• **Bottom-up** – targeted seed funding and initiatives
  - aligned with research strategy
  - also horizon-scanning and investigator-driven

2018 - Warwick will be widely regarded as one of the world's leading international universities, especially in its composition of staff and student bodies, its transnational research and in the intercultural experiences available to all our staff and students.
TOOLS FOR INTERNATIONALIZATION

**Infrastructure enablers:** central administration (International Strategy & Relations, Global Research Priorities platform, Institute of Advanced Study (IAS), strategic partnerships e.g. Monash Warwick Alliance, joint professors, joint PhD programmes

**Financial enablers:** seed funds, fellowships, tuition waivers (PhD students), external funding opportunities (national and international)
International Strategy & Relations

Dedicated team, providing a hub and delivering strategy:

• Scope new opportunities
• Inform strategic decision-making
• Provide consistent relationship management
• Develop frameworks and best practice for management
• Manage internal funds
• Provide market intelligence
• Liaise with stakeholders
Clarity of purpose
• which academics really know why?

History
• Singapore
• Warwick in California

Cynicism
• is it worth the investment?

Who to work with?
• Synergistic fit (pharmacy v maths & complexity)
• Which club do you join?
• Who decides, how to decide?

Initiative fatigue
• Ambitious/effective individuals – the usual suspects
European University Alliance
- Warwick
- Vrije Universiteit Brussel
- Université Paris Seine
- Univerza v Ljubljani
- + 2 more

Bases
- **Warwick Brussels Office**
  - Staffed and branded
  - Offices, meeting rooms, brokering, intel
- **Warwick in Venice**
  - Teaching, network meetings
Since 2012 the Alliance has delivered:

- **Significant co-publications (160 in 2017)**
- **50 joint and multi-party projects** awarded over AUD$100m (GBP£50m)
- Over 400 students are involved in the International Conference of Undergraduate Research (ICUR) experience annually
- An institution-wide **joint PhD program**
- Linking research capabilities with **joint professorial appointments** in polymers, sustainable chemistry, advanced imaging, and healthcare
WARWICK IN CHINA

- Student exchange, MSc collaborations, PhD mobility programme (2+2), conferences, joint proposals
- 16 Warwick departments have major role
- Pre-entry career planning resources, Innovation and enterprise resource, Careers Fairs in Shanghai and Warwick - Employer relationships in China

SUSTech
Fudan University
Tsinghua University
Sun Yat-Sen University
University of Hong Kong (HKU)
Shanghai Jiao Tong University (SJTU)
Harbin University of Science and Technology
Institute of Advanced Study

- Vibrant interdisciplinary environment
- Supports all academic colleagues including postdoc ECRs

IAS has a strategic role at Warwick
  - development of interdisciplinary ideas
  - unrestricted support of new research
  - developing individual international collaborations
  - contributing to wider international strategy
Visiting Fellowships

- **~50 International Visiting Fellowships** – 10-day to 10-week research visit to engage with wide cross section of academic/research community

- **Residential Fellowships** – international partners for short visit to deliver e.g. joint publication, grant proposal, public engagement event

- **12 Rutherford Strategic International Fellowships** – stipendiary and research support to bring academics to Warwick from specific partner institutions, currently in Brazil (UFMG), China (SJ-T), Belgium (VUB) and France (CP/PS)

- **25 Fernandes Fellowships** – ECRs from European institutions to develop collaborations with Warwick researchers
• **Interdisciplinary environment** – ECRs achieving exit velocity

• **26 Early Career Fellowships** – Warwick PhDs – mostly international – establishing academic careers

• **12 Early Career Innovation Fellowships** – take Warwick research to impact

• **20 WIRL-COFUND Fellowships** – international 2 y research fellowship

• **Associate Fellowships** – for Warwick postdocs

• **Exchanges** – an ECR-focussed journal with editors in China, France, Australia...
Flexible pump-priming of new research ideas and collaborations

- Ideas from academic community, not government or funder-driven
- Responsive – few deadlines, decision in <2 weeks

Examples:
- Bringing interdisciplinary groups of collaborators to Warwick
- Research assistance/support
- Strategy development
- Stakeholder engagement
SUMMARY

- Strong current position
- Lots of hard work and risk-taking – some big failures
- Flagship projects, synergies being created
- A good rationale – not necessarily well communicated
- Combination of top-down and bottom-up activity
- Dedicated ISR group, assisting and joining the dots
- IAS activities aligned with strategy