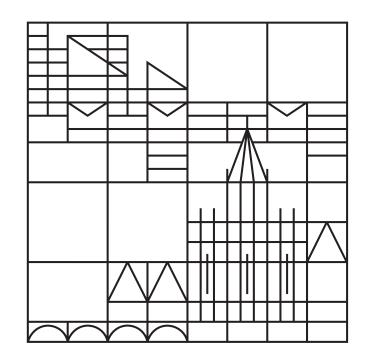


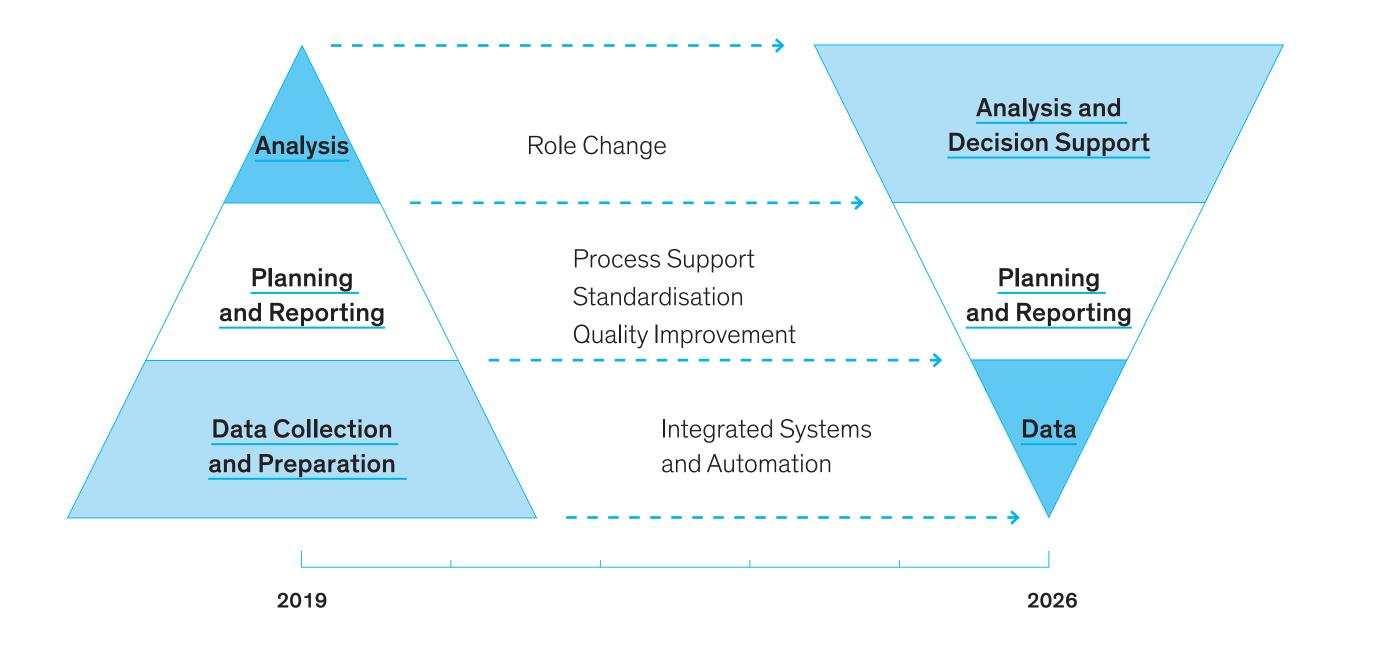
Universität Konstanz



A Business Intelligence Competence Centre (BICC) is a **cross-functional team** that has defined roles, responsibilities, tasks and processes for advancing the effective use of Business Intelligence (BI) across an organisation. A BICC coordinates relevant activities and resources to ensure that a fact-based approach to decision making is systematically implemented throughout an organisation. It administers the governance structure for BI as well as the required **analytical** programmes, projects, practices, software and architecture. It supports the organisation in taking **strategic decisions** by providing the necessary competencies, plans and priorities by using BI and analytical software. (Strange/Hostmann 2003; Miller et al. 2006; Gansor/Totok 2015)



Driving the digital transformation of governance at the University of Konstanz forward



Using integrated systems and automated processes, the
BICC will increase data collection and preparation efficiency,
thereby reducing the burden of routine work and manual
data management that supports data-driven decision-making
processes at all organisational levels.

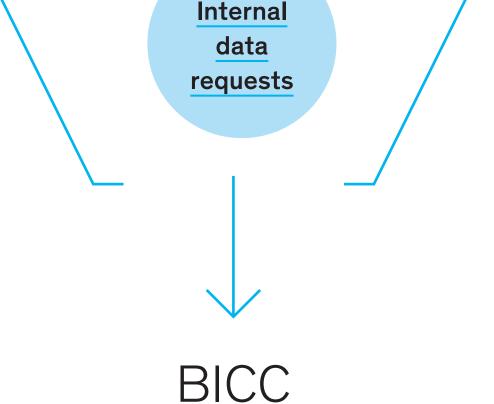
BICC at the University of Konstanz in practice

Centralising all aspects of reporting

 Providing analytical services based on internal and external requirements



Introducing a *Chief Data Officer* and strengthening data quality standards, processes and roles



Single source of truth for

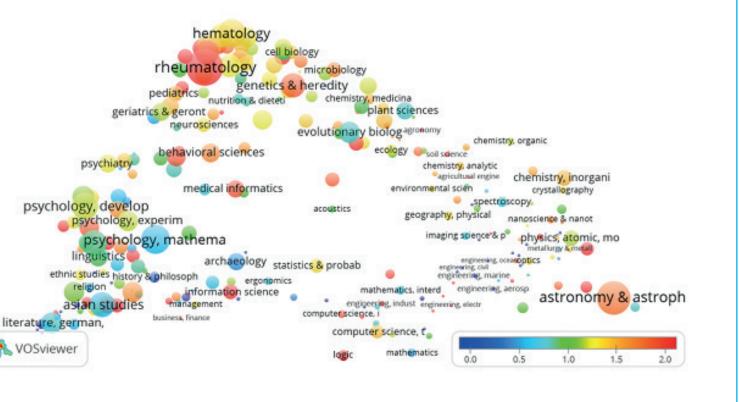
fast and quality-assured ad hoc / standard reporting for internal and external actors

Citation density maps

Predictive analytics

2018

2017

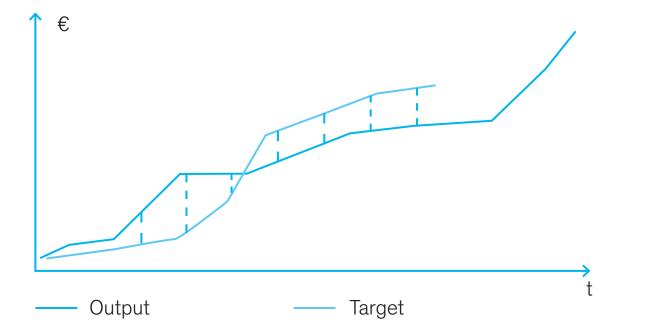


2019

2020

Digitalising planning processes at all organisational levels

Variance analysis: Target vs. Output



Comparative performance analysis

Technical

Data Steward

